

Toyoda Gosei Co., Ltd.

April 26, 2019

Toyoda Gosei Announces Changes to Executive Officer System

Kiyosu, Japan, April 26, 2019: Toyoda Gosei Co., Ltd. held a board meeting today and decided to change the executive officer structure. The board also decided informally the company's executive and management appointments, which will take effective after the 96th General Shareholders' Meeting scheduled to be held in June 2019.

The change to the executive officer structure is being implemented so that the company can respond more flexibly and rapidly to a business environment that is changing faster than ever as the battle for supremacy in next-generation vehicles intensifies in the automobile industry. This change will increase flexibility in personnel allocation to make sure the right person is in the right place, expand the development and activities of management personnel who will lead the company in the future, and speed up decision-making by reducing and flattening the executive hierarchy. Through these measures, Toyoda Gosei accelerates its efforts to be a global company to deliver the highest levels of satisfaction to customers worldwide through safety, comfort, well-being and the environment.

I. Key Changes

1. Change to the executive officer structure

The previous corporate officer hierarchy will be reduced and people in Managing Officer and higher positions will be the new Corporate Officers. These Corporate Officers will form the senior management of the company for faster decision-making in management issues and stronger supervisory functions in business execution.

Executives with the previous titles of Corporate Officer and Senior General Manager (upper management) will be integrated under the new designation Executive Management. Similarly, previous Kikanshoku 1 (Grade 1 Manager) and Kikanshoku 2 (Grade 2 Manager) positions have been integrated and given the new designation Senior Management. At the same time, the title Kikanshoku 3 (Grade 3 Manager) has been changed to Management.

With these changes, the number of executives and Audit & Supervisory Board Members has been reduced from the current 30 down to 21.

Previous	New	
President (Representative director)	President (Representative director)	
Executive Vice President (Representative director)	Executive Vice President (Representative directo	
Director / Senior Managing Officer	Director / Cornerate Officer	
Director / Managing Officer	Director / Corporate Officer	
Senior Managing Officer	Company of Company	
Managing Officer	Corporate Officer	
Corporate Officer	F	
Senior General Manager	Executive Management	
Kikanshoku 1 (Grade 1 Manager)	Conica Managament	
Kikanshoku 2 (Grade 2 Manager)	Senior Management	
Kikanshoku 3 (Grade 3 Manager)	Management	

2. Organizational Structure

Business is executed with a sense of speed and responsibility by Division and Center Chiefs. These Division and Center Chiefs, whose responsibilities were previously carried out by Corporate Officers, are will be appointed from Corporate Officers, Executive Management, and Senior Management to ensure that the right person is in the right job.

II. Changes of Directors / Corporate Officers Following the 96th General Shareholders' Meeting

1. Directors

(1) New Representative Director

Name	New position	Current position
Toru Koyama	Executive Vice President	Director / Senior Managing Officer

(2) New Director

Name	New position	Current position
Mayumi Matsumoto	Outside Director	_

(3) Retiring Director

Name	Current position
Toshihiro Yokoi	Director / Managing Officer

Reference

Directors after the 96th General Shareholders' Meeting

President (Representative director)	Naoki Miyazaki	
President	Masakazu Hashimoto	
(Representative director)	Toru Koyama	
Director	Tomonobu Yamada	
	Hiroshi Yasuda	
	Masaki Oka	
	Sojiro Tsuchiya ¹	
	Kimio Yamaka ¹	
	Mayumi Matsumoto ¹	

Audit & Supervisory Board Members after the 96th General Shareholders' Meeting

Full-Time Audit &	Katsumi Tanabe	
Supervisory Board Members	Hitoshi Mizutani	
Audit & Supervisory Board Members	Takeshi Uchiyamada ²	
	Masami Hadama ²	
	Hideomi Miyake ²	

¹Outside Director

2. Corporate Officers

(1) Corporate Officers

Name	New position	Current position
Naoki Miyazaki	President	President
Masakazu Hashimoto	Executive Vice President	Executive Vice President
Toru Koyama	Executive Vice President	Senior Managing Officer
Tomonobu Yamada	Corporate Officer	Senior Managing Officer
Hiroshi Yasuda	Corporate Officer	Senior Managing Officer
Masaki Oka	Corporate Officer	Managing Officer
Takashi Ishikawa	Corporate Officer	Managing Officer
Ryo Onishi	Corporate Officer	Managing Officer
Yoshiyuki Fujita	Corporate Officer ^{※3}	Managing Officer
Junichiro Kako	Corporate Officer	Corporate Officer
Hiroki Fukui	Corporate Officer ^{※4}	Corporate Officer
Todd Huber	Corporate Officer	Corporate Officer
Hiroyasu Hirayama	Corporate Officer	Corporate Officer

³Overseas post (President, Toyoda Gosei North America Corporation)

(2) Retiring Corporate Officers

Name	Current position
Toshihiro Yokoi	Managing Officer
Yasushi Miyamoto	Managing Officer
Kazuaki Maeda	Corporate Officer

Future plan		
President, TG SPORTS Co., Ltd. and		
President, Welfare Co., Ltd. (continuing)		
President, Toyoda Gosei Kyushu Co., Ltd. (continuing)		
President, Toyoda Gosei Asia Co., Ltd. (continuing)		

²Outside Audit and Supervisory Board Member

⁴Overseas post (President, Toyoda Gosei (Shanghai) Investment Co., Ltd.)

Ⅲ. System of Business Execution Following the 96th General Shareholders' Meeting

Safety & Health Promotion Div.		_	Senior General M	anager	Kenji Hayashi
Environment Div.		_	Senior General M	anager	Kazuhiko Nagao
Audit Div.	Chief	Masaki Oka		_	
Corporate Planning Div.	Chief	Toru Koyama	Senior General M	anager	Katsufumi Otani
General Industry Products Div.	Chief	Tomonobu Yamada	Senior General M	anager	Makoto Horie
General Administration and Human Resources Headquarters	Chief	Hiromasa Zaitsu			
Finance and	Chief	Masaki Oka			
Accounting Headquarters	Deputy Chief	Toshio Goto			
IT Headquarters	Chief	Masaki Oka			
C 1	Chief	Tomonobu Yama	ada		
Sales Headquarters	Deputy Chief	Makoto Hasegav	va		
ricadquarters	Deputy Chief	Makoto Horie			
Purchasing	Chief	Toru Koyama			
Headquarters	Deputy Chief	Norio Hayami			
Quality	Chief	Hiroyasu Hirayar	na		
Assurance Headquarters	Deputy Chief	Makoto Kawase			
Research and	Chief	Masakazu Hashi	moto		
Development	Deputy Chief	Takashi Ishikawa			
Headquarters	Deputy Chief	Junichiro Kako			
	Product Plannir	ng Center	Chief	Takashi	Ishikawa
	Product Develo	pment Center	Chief	Junichir	o Kako
Production Headquarters	Chief	Hiroshi Yasuda			
	Production Adn	ninistration Div.	Senior General M	anager	Kenji Hayashi
	Production Eng	ineering Center	Chief	Misao F	Fukuda
	MC Dt D I	otion Conto	Chief	Tamots	u Watanabe
	WS Parts Production Center		Deputy Chief	Takashi	Amano
	FC Parts Produc	tion Center	Chief	Yutaka	Ogasawara
	IE Dante Drade d	tion Contor	Chief	Todd H	uber
	IE Parts Production Center		Deputy Chief	Masayo	shi Kawachi
	SS Parts Production Center		Chief	Todd H	uber
			Deputy Chief	Tadashi	Yamamoto
Optoelectronics	Chief	Ryo Onishi			
Business Unit					
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IV. Personnel Changes Following the 96th General Shareholders' Meeting

1. Executive Management

Name	New position	Current position
Hiromasa Zaitsu	Executive Management	Corporate Officer
Yutaka Ogasawara	Executive Management	Corporate Officer
Tadashi Yamamoto	Executive Management	Corporate Officer
Makoto Hasegawa	Executive Management	Corporate Officer
Misao Fukuda	Executive Management	Corporate Officer
Katsumi Saito	Executive Management	Corporate Officer
Mitsuhiro Nawashiro	Executive Management	Corporate Officer
Kazuhiro Hashikaki	Executive Management	Senior General Manager
Akira Suzuki	Executive Management	Senior General Manager
Shigeki Konishi	Executive Management	Senior General Manager
Norio Hayami	Executive Management	Senior General Manager
Katsumi Miyano	Executive Management	Senior General Manager
Sadakazu Tani	Executive Management	Senior General Manager
Katsuhiko Kato	Executive Management	Senior General Manager
Tamotsu Watanabe	Executive Management	Senior General Manager
Toshio Goto	Executive Management	Senior General Manager
Masayoshi Kawachi	Executive Management	Senior General Manager
Kenji Hayashi	Executive Management	Senior General Manager
Yukitaka Hasegawa	Executive Management	Senior General Manager
Yasunori Uchida	Executive Management	Senior General Manager
Makoto Hirako	Executive Management	Senior General Manager
Katsufumi Otani	Executive Management	Senior General Manager
Takashi Amano	Executive Management	Senior General Manager
Bijay Krishna Shurestha	Executive Management	Senior General Manager
Kazuhiko Nagao	Executive Management [promotion]	Kikanshoku 1 (Grade 1 Manager)