

Management

Board of Directors

Chairman of the Board

Tokio Horigome

President

Takashi Matsuura

Executive Vice Presidents

Yuzo Saito

Atsunori Murata

Senior Managing Directors

Keiichi Ito

Takamasa Suzuki

Shunichi Natsume

Tsuneji Obara

Managing Directors

Masatoshi Kamon

Kuniaki Osaka

Takayasu Hiramatsu

Directors

Yoshiki Kotani

Tadashi Ishikawa

Masato Ueno

Koichi Ota

Muneo Furutani

Nobutaka Ito

Tsugio Kadowaki

Takasuke Haruki

Toshinari Tanaka

Kuniyasu Ito

Nobuyuki Shimizu

Yoshiaki Takei

Board of Corporate Auditors

Shoji Natsume

Shinji Otsuka

Terukazu Inoue

Akihiko Saito

(as of June 24, 2004)

Investor Information

Corporate Data

Head Office

1, Nagahata, Ochiai, Haruhi-cho, Nishikasugai-gun,
Aichi Prefecture 452-8564, Japan

Phone: +81 -52-400-1055 Fax: +81 -52-409-7491

Web site: www.toyoda-gosei.com

Established

1949

Employees

15,483

Certified Public Accountants

Midori Audit Corporation

Consolidated Subsidiaries

34 companies

Share Handling

Number of Shareholders

15,961

Shareholders' Equity

¥159,783 million (\$1,511,811 thousand)

Shares

Authorized: 200,000,000

Issued and outstanding: 130,010,011

Transfer Agent

UFJ Trust Bank Ltd.

Common Stock Traded

Tokyo and Nagoya

(as of March 31, 2004)

Share Price Range

