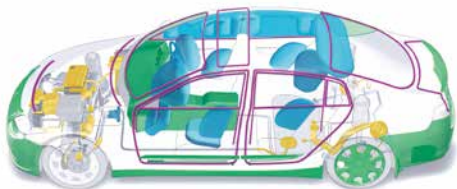


Overview of Business

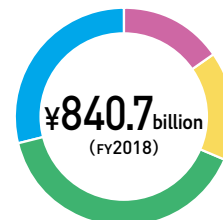
We supply automotive parts that use rubber and plastic polymer technology globally

Product field



Sales revenue by product area

Weatherstrips ¥129.4 billion (15.4%)	Interiors and Exteriors ¥334.1 billion (39.7%)
Functional Components ¥136.2 billion (16.2%)	Safety Systems ¥240.8 billion (28.7%)



Automotive Parts



Weatherstrips



Door glass runs



Opening trim weatherstrips



Functional Components



Plastic fuel filler pipes



Plastic turbo ducts



Brake hoses



Interiors and Exteriors



Instrument panel modules and components



Radiator grilles



Console boxes



Safety Systems



Airbags



Steering wheels (with built-in airbags)



Pop-up hood actuators

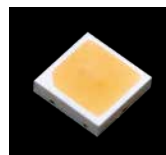
Other Products



e-Rubber



GaN power devices



LEDs



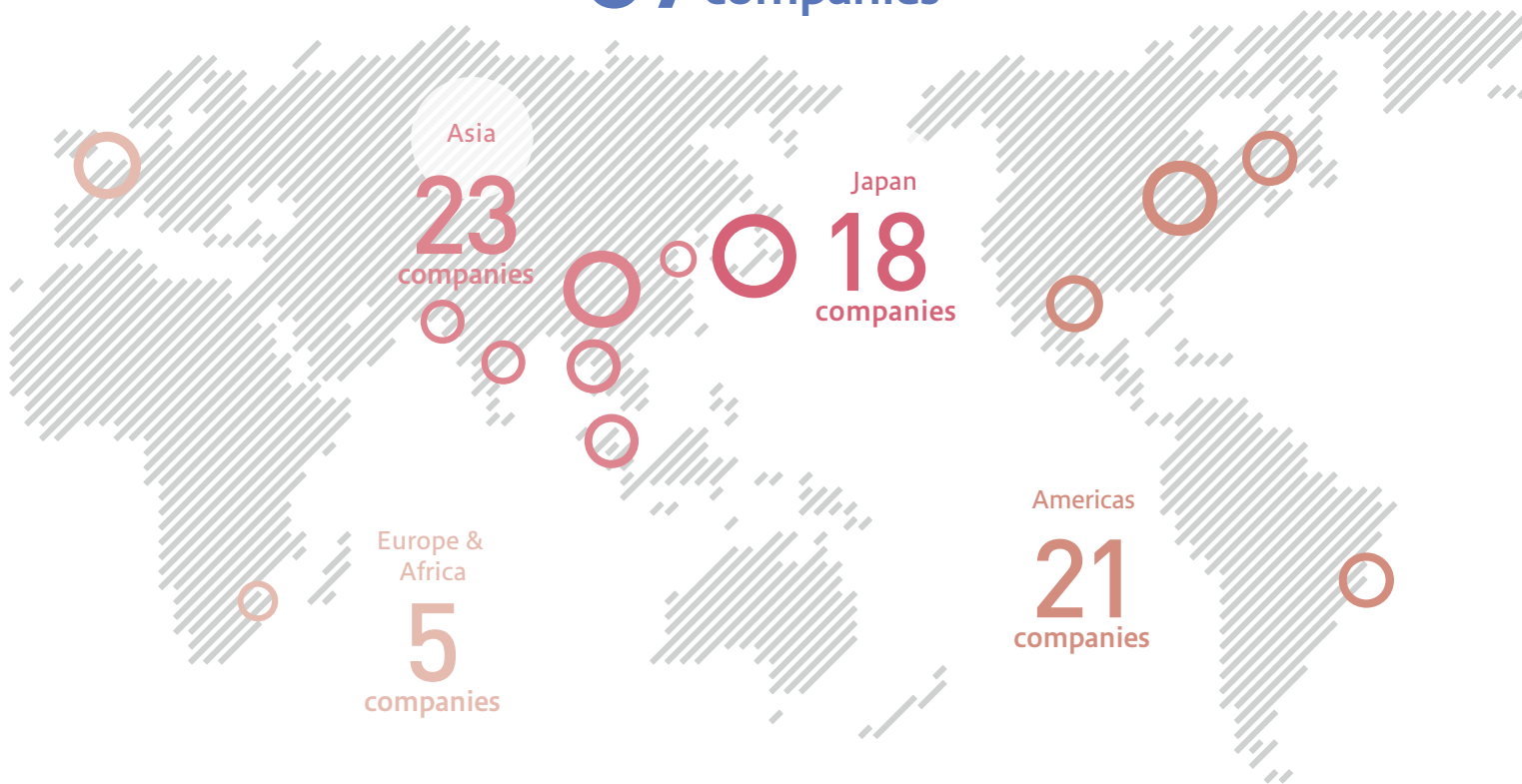
General Industry Products
(Air purifiers, interior and exterior products for agricultural, construction, and industrial machines)

Global Network

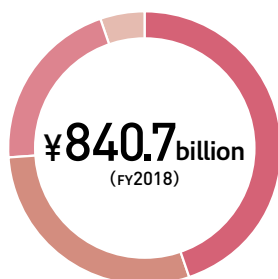
With 67 group companies in 17 countries/regions, Toyoda Gosei swiftly meets the needs of customers around the world. We have established sales and engineering systems that are customer-oriented and community-based with globally optimal systems of production and delivery.

Group companies

67 companies

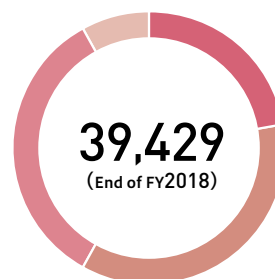


▀ Sales by region



Japan	¥377.9 billion
Americas	¥245.4 billion
Asia	¥173.3 billion
Europe & Africa	¥43.9 billion

▀ Employees by region



Japan	8,828 (22.4%)
Americas	14,091 (35.7%)
Asia	13,420 (34.0%)
Europe & Africa	3,090 (7.8%)

Note: Sales by region includes amounts for internal transactions within the Group, and so does not match the total value for consolidated sales.