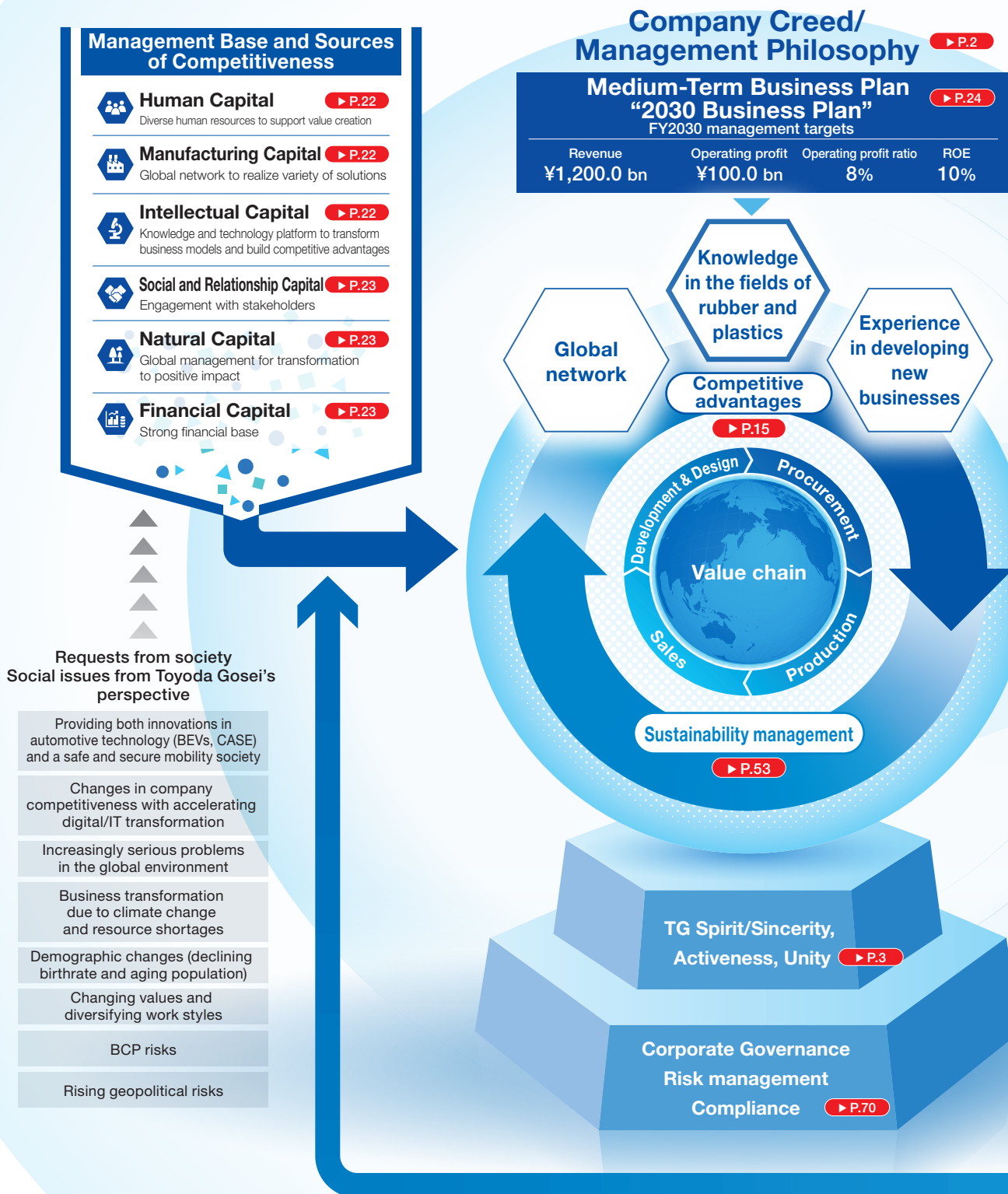


Value Creation Process

With the company philosophy of “Boundless Creativity and Social Contribution,” the Toyoda Gosei Group leverages its knowledge in the fields of rubber and plastics, its global network, and its experience in developing new businesses. We will continuously meet social needs by providing automotive products and other innovations.

Input

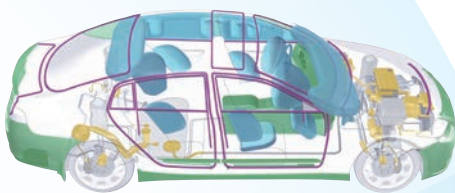
Business Model



Output

Outcome

Business, Products



Automotive parts



Safety System Products ▶ P.48



Interiors and Exteriors ▶ P.49



Functional Components ▶ P.50



Weatherstrip Products ▶ P.51

Other areas

General Industry Products
LED/e-Rubber
Re-S eco-brand ▶ P.52

Our Vision

What we aspire to be

Become a company that pursues the possibilities of polymers to contribute to a future of better mobility and living.

Delivered value

“Safety,” “Comfort,” and
“Decarbonization”

Basic policy

Focus on fields that balance social
value and economic value

Providing value to stakeholders and society

Natural environment



- Prompt response to climate change (Contributing to carbon neutrality and recycling-oriented society)



Shareholders, investors



- Stable, sustainable shareholder returns
- Providing transparent IR information



Employees

- Active participation of a diverse workforce
- Stimulating and pleasant workplace environment



Customers



- Contributing to business growth, purpose realization
 - Providing safe and reliable products
 - Flexible response to business transformation



Suppliers

- Sustainable, equitable and fair business dealings
- Mutual development based on mutual trust



Local communities, government

- Achieving a safer, more secure, and more comfortable mobility society
- Contributing to sustainable community development



Increase sustainable corporate value from creation cycle