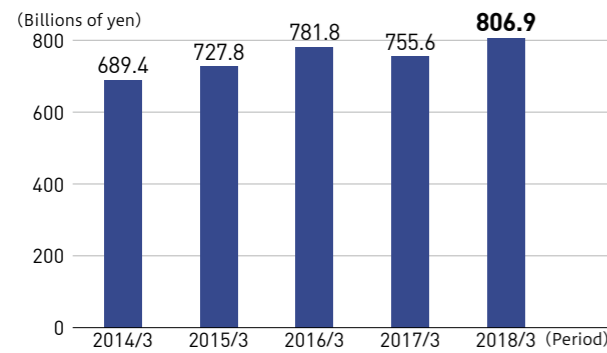


Financial and Non-Financial Highlights

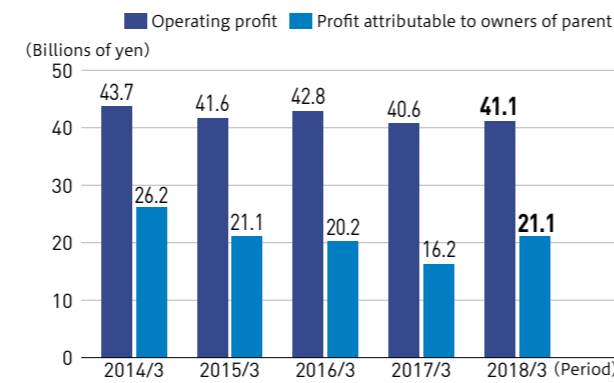
Financial Data



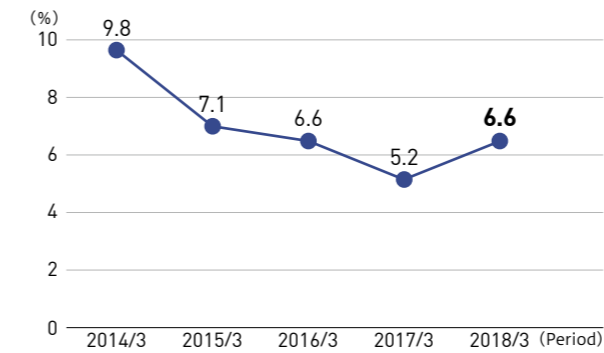
Net sales



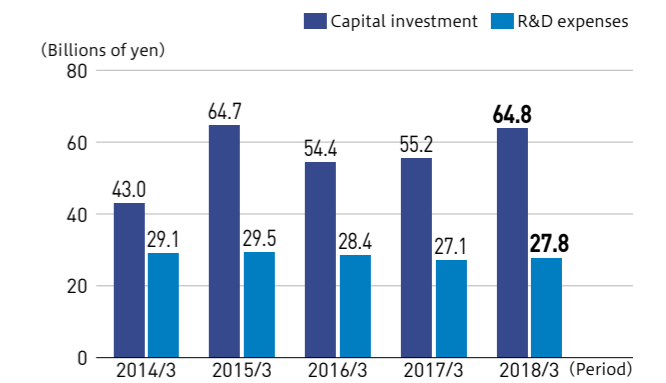
Operating profit / Profit attributable to owners of parent



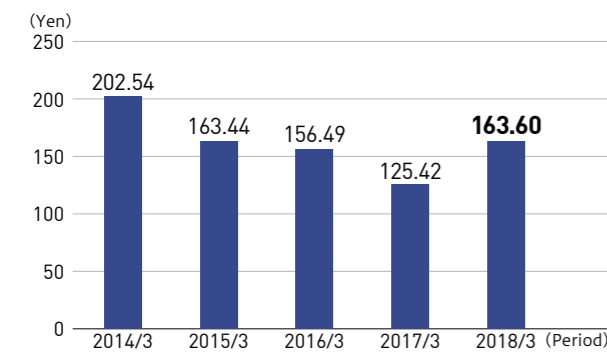
Return on equity (ROE)



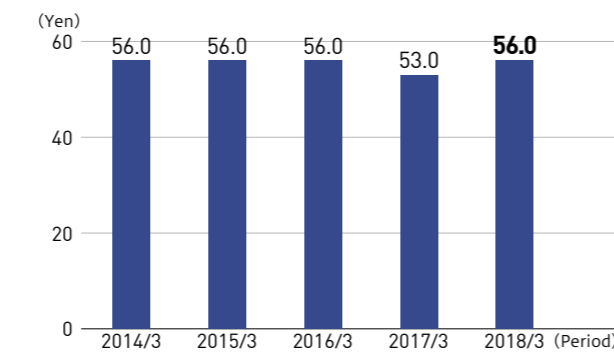
Capital investment / R&D expenses



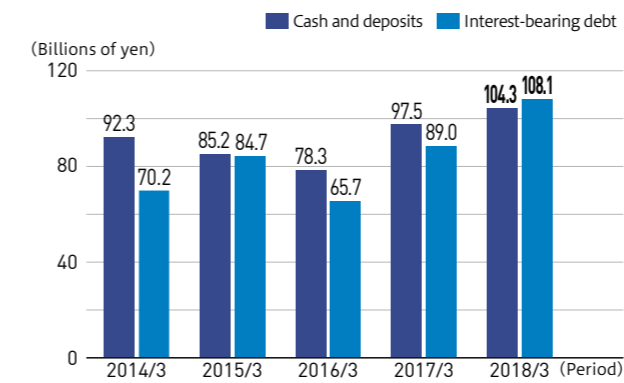
Net income per share



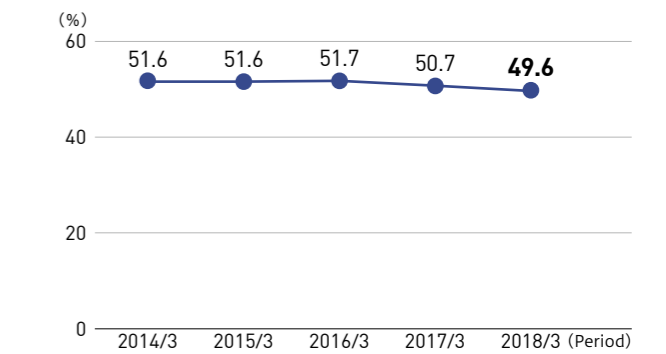
Annual dividends



Cash and deposits / Interest-bearing debt



Equity ratio



Non-Financial Data



Manufactured

Capital investment

¥ **64.8** billion/FY2017

We recognize capital needs with a long-term view for capital investment and financing in Japan and other countries, including dealing with market globalization and strengthening our business in growing markets.



Intellectual

R&D expenses

¥ **27.8** billion/FY2017

Taking advantage of our core technologies in rubber, plastics and LEDs, we are continuing to develop new technologies and products in various fields, such as the e-Rubber that is promising for use in surgical training simulators in the field of medicine.



Human

Training young people for international assignments

22 people/FY2017

We are giving business experience in other countries with different languages and cultures to young people age 26 to 32 from an early stage, with the aim of training personnel who are prepared to act globally in the future.



Social and relationship

Number of business continuity plan simulation trainings

25 times/FY2017

In preparation for a large-scale disaster such as the predicted giant Nankai Trough earthquake, we have established a crisis management system based on human life first, community support, and early recovery. Disaster response personnel across the company are working to improve their skills.



Natural

Amount of CO₂ reduced

6,000 t-CO₂/FY2017

The Paris Agreement went into effect in November 2016. In February of that year we established the "TG 2050 Environmental Challenge," our targets for long-term challenges in the environmental field to be achieved by 2050.