

Value Creation Process

With its company creed of “Boundless creativity and social contribution,” the Toyoda Gosei Group exploits its expertise in rubber and plastic, its global reach, and its experience in pioneering new businesses, continuing to meet social needs through the provision of automotive products and other innovations.

Environmental and social issues

Deepening social issues

- Global warming
- Depletion of resources
- Water risks from droughts and floods
- Increasing number of endangered species
- Aging populations

Acceleration of technical innovation

- IoT/AI
- Electrification

Changing values

- Diversification of values
- Changing consumer behaviors
- From ownership to shares

Management resources (input)



Human

- Number of employees 39,403



Manufactured

- Number of locations 94
- Capital investment ¥41.8 billion



Intellectual

- R&D expenses ¥31.3 billion



Social and relationship

- Number of suppliers 701



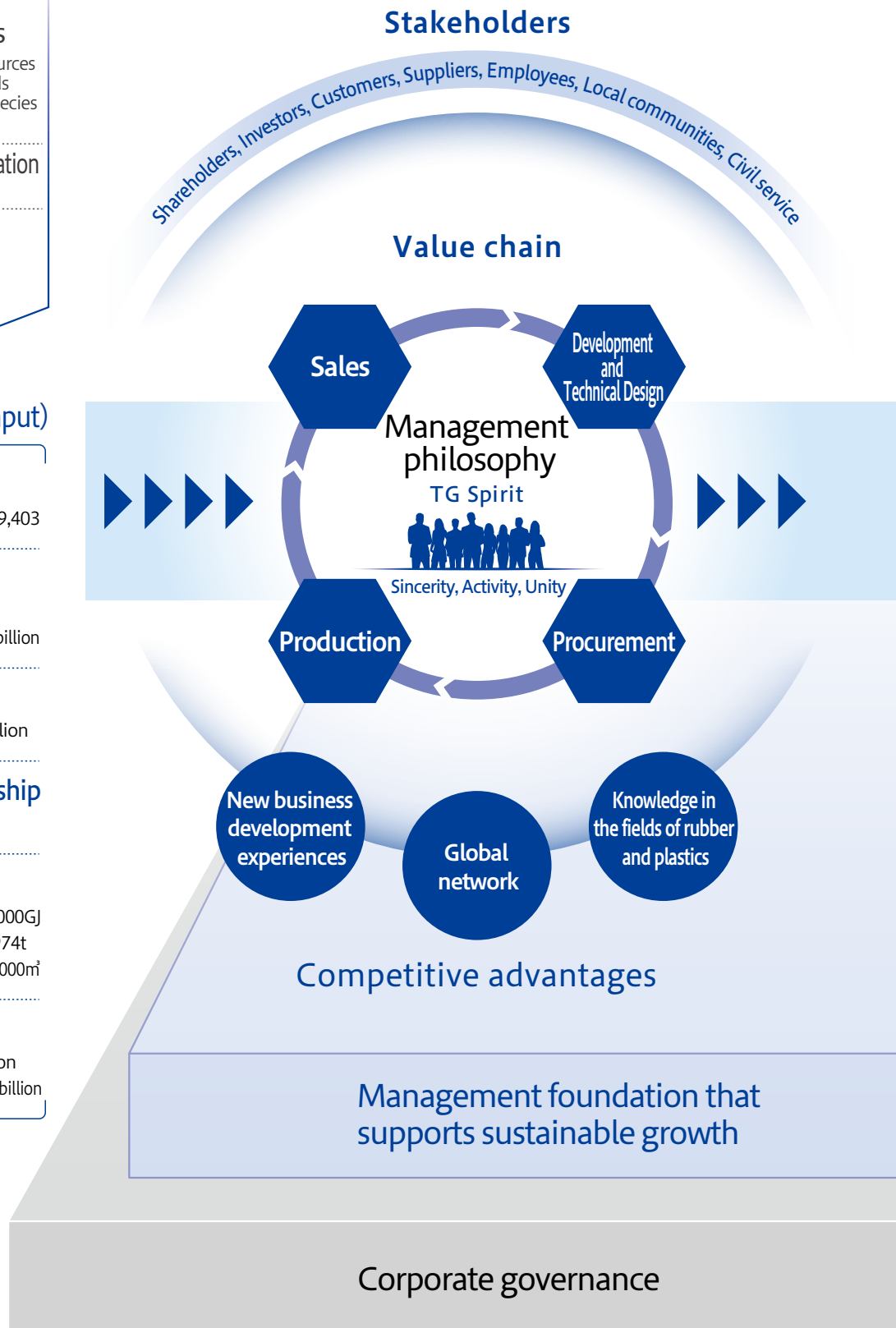
Natural

- Total energy input 2,571,000Gj
- Total material input 45,974t
- Water resource input 1,260,000m³



Financial

- Total assets ¥709.1 billion
- Interest-bearing debt ¥148 billion



Business, Products

Automotive

Weatherstrips



Functional Components



Interiors and Exteriors



Safety Systems



Other areas

- e-Rubber
- LEDs
- GaN power devices
- General Industry Products



Solving social issues



Achieving a decarbonized society



Providing safety and comfort



Supporting aging societies



Contributing to the local community

Social value



Achieving the 2025 Business Plan

P18 ▶

