

## Consolidated 10-Year Financial Summary

(Unit: Million yen; amounts rounded down to nearest million yen)

Japanese GAAP		FY2015 (FY ended March 31, 2016)	FY2016 (FY ended March 31, 2017)	FY2017 (FY ended March 31, 2018)	International Financial Reporting Standards (IFRS)		FY2017 (FY ended March 31, 2018)	FY2018 (FY ended March 31, 2019)	FY2019 (FY ended March 31, 2020)	FY2020 (FY ended March 31, 2021)	FY2021 (FY ended March 31, 2022)	FY2022 (FY ended March 31, 2023)	FY2023 (FY ended March 31, 2024)	FY2024 (FY ended March 31, 2025)
Management Results	Sales	781,886	755,601	806,938	Revenue		807,958	840,714	812,937	721,498	830,243	951,877	1,071,107	1,059,798
	Operating profit	42,824	40,675	41,136	Operating profit		35,179	36,525	17,888	36,479	34,172	35,069	67,703	59,844
	Ordinary profit	41,490	39,007	43,200										
	Profit before income taxes and other adjustments	36,710	31,288	35,775	Pre-tax profit		35,507	37,356	16,106	37,301	37,696	35,323	71,801	59,168
	Net profit attributable to owners of parent	20,255	16,233	21,175	Profit attributable to owners of parent		21,361	23,309	11,226	35,205	23,352	16,004	51,454	36,331
Financial State	Cash and cash equivalents	78,388	97,553	104,309	Cash and cash equivalents		97,991	107,311	127,930	134,003	109,145	105,268	146,000	118,769
	Current assets	281,212	305,273	328,524	Current assets		357,666	382,106	359,565	380,578	425,165	419,108	455,187	438,148
	Property, plant and equipment	241,408	245,666	259,537	Property, plant and equipment		241,581	257,728	273,479	290,246	316,901	327,838	341,789	338,243
	Non-current assets	306,160	315,425	333,819	Non-current assets		321,819	326,023	349,619	394,577	434,137	446,192	478,160	474,890
	Total assets	587,373	620,699	662,388	Total assets		679,485	708,129	709,185	775,155	859,302	865,300	933,347	913,039
	Short-term borrowings*	21,073	31,762	43,722	Bonds and borrowings		43,722	32,396	44,657	42,835	43,924	32,906	38,937	19,067
	Current liabilities	162,592	170,574	189,075	Current liabilities		195,392	194,309	180,653	185,535	209,396	196,047	216,906	185,715
	Bonds payable	–	–	10,000										
	Long-term borrowings	44,691	57,261	54,458	Bonds and borrowings		64,511	93,089	103,399	109,379	129,772	130,116	99,441	90,458
	Fixed liabilities	96,937	110,663	119,403	Non-current liabilities		118,435	133,674	158,256	169,164	187,111	182,885	149,706	138,920
	Total liabilities	259,530	281,237	308,479	Total liabilities		313,828	327,983	338,909	354,700	396,508	378,932	366,612	324,635
	Shareholders' equity	301,756	311,127	324,890	Equity attributable to owners of parent									
	Reference: Interest-bearing debt	65,765	89,023	108,181	Reference: Interest-bearing debt		108,233	125,486	148,057	152,215	173,696	163,022	138,378	109,526
Cash Flow	Cash flow from operating activities	77,765	60,401	60,848	Cash flow from operating activities		44,004	57,463	65,247	67,247	27,658	53,973	128,368	92,011
	Cash flow from investing activities	(56,261)	(82,131)	(39,201)	Cash flow from investing activities		(21,832)	(55,491)	(54,174)	(49,949)	(59,427)	(31,952)	(40,686)	(71,823)
	Cash flow from financing activities	(24,736)	14,794	6,541	Cash flow from financing activities		5,966	7,749	12,525	(13,065)	2,206	(28,558)	(53,066)	(50,680)
Key Indicators	Ratio of net profit to sales (%)	2.6	2.1	2.6	Ratio of profit to revenue (%)		2.6	2.8	1.4	4.9	2.8	1.7	4.8	3.4
	Total asset turnover (times)	1.31	1.25	1.26	Total asset turnover (times)		1.23	1.21	1.15	0.97	1.02	1.10	1.19	1.16
	Equity ratio (%)	51.7	50.7	49.6	Ratio of equity attributable to owners of parent (%)		50.1	50.0	48.7	50.5	49.9	51.8	56.0	59.4
	ROE (%)	6.6	5.2	6.6	ROE (%)		6.4	6.7	3.2	9.6	5.7	3.6	10.6	6.8
	Capital investment	54,498	55,218	64,816	Capital investment		53,411	46,891	41,835	46,589	49,749	48,897	49,409	57,416
	Depreciation and amortization	44,462	40,902	44,037	Depreciation and amortization		32,545	32,927	35,323	35,527	38,499	44,814	47,995	50,353
	R&D expenses	28,409	27,164	27,864	R&D expenses		27,684	30,025	31,374	31,000	33,543	34,254	39,295	41,938
	Number of employees at end of term (consolidated)	35,903	36,679	38,234	Number of employees at end of term (consolidated)		38,234	39,429	39,403	38,823	39,511	38,942	38,951	39,192
Per Share Information	Dividend per share (yen)	56.00	53.00	56.00	Dividend per share (yen)		56.00	60.00	60.00	60.00	60.00	60.00	95.0	105.00
	Basic earnings per share (EPS) (yen)	156.49	125.42	163.60	Basic earnings per share (EPS) (yen)		165.04	180.09	86.74	271.99	180.39	123.62	400.22	286.00
	Dividend payout ratio (%)	35.79	42.26	34.23	Dividend payout ratio (%)		33.93	33.32	69.17	22.06	33.26	48.55	23.64	36.75

\* Including current portion of long-term borrowings and current portion of bonds payable