

Company Information (As of March 31, 2025)

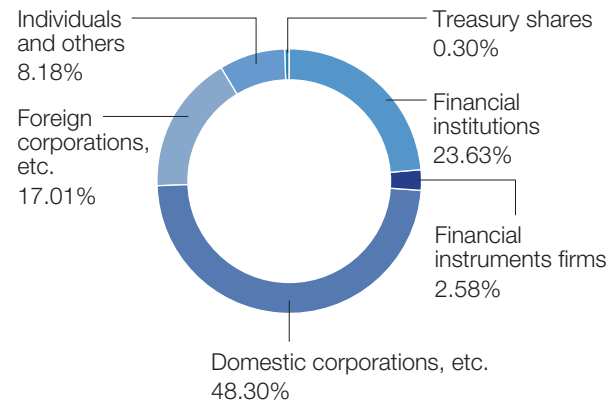
Head office address	1 Haruhinagahata, Kiyosu, Aichi, 452-8564, Japan
Date of establishment	June 15, 1949
Capital stock	¥28.1 bn
Number of consolidated subsidiaries	52 (Domestic: 12, Overseas: 40)
Number of equity method affiliates	6 (Domestic: 3, Overseas: 3)
Number of employees	Consolidated: 39,192 Non-consolidated: 6,635

Investor Information (As of March 31, 2025)

Total number of shares	Total number of authorized shares: 200,000,000 Total number of shares issued and outstanding: 127,237,240 (excluding 376,907 shares of treasury stock)
Number of shareholders	16,764
Stock exchange listings	Tokyo Stock Exchange and Nagoya Stock Exchange

Administrator of shareholders' register and account management institution for special accounts	Mitsubishi UFJ Trust and Banking Corporation
Securities code	7282

Shareholder Distribution



Major Shareholders

Name of Shareholder	Number of Shares	Ratio
Toyota Motor Corporation	55,459 <small>Thousand shares</small>	43.58%
The Master Trust Bank of Japan, Ltd. (Trust account)	10,466	8.22
Custody Bank of Japan, Ltd. (Trust account)	8,132	6.39
Sumitomo Mitsui Banking Corporation	4,207	3.30
State Street Bank and Trust Company 505001	2,402	1.88
Toyoda Gosei Employee Stockholding Association	2,227	1.75
Nippon Life Insurance Company	1,592	1.25
The Dai-ichi Life Insurance Company, Limited	1,381	1.08
Morgan Stanley MUFG Securities Co., Ltd.	1,287	1.01
Custody Bank of Japan, Ltd. (Trust account 4)	1,049	0.82

Note: The ratio is calculated after deducting treasury stock.